2007 VISVESVARAYA TECHNOLOGICAL UNIVERSITY M.B.A

FOURTH SEMESTER MBA 05MBAHR447

ORGANISATION DEVELOPMENT

Time: 3 hours Max marks: 100

Note: 1. Answer any four questions from Q.No.1 to Q.No.7

2. Question No.8 (case study) is compulsory

Note: 1. Answer any 4 full questions from Question No.1 to 7, Question No. 8 is compulsory.

- 2. Each question carries sub-questions a, b, c carrying 3 marks, 7 marks & 10 Marks respectively.
- 1 (a) Define Organizational Development (3 Marks)
- (b) What are the characteristics of Organizational Development? (7 Marks)
- (c) Explain Techno-structural approach to Organizational Development
- (10 Marks)
- 2 (a) What are OD interventions? (3 Marks)
- (b) What are the triggers for change? (7 Marks)
- (c) Explain Human Processual approach to Organizational Development (10 Marks)
- 3 (a) Write a brief note on 'OD cube'? (3 Marks)
- (b) Distinguish between first order change and second order change. (7 Marks)
- (c) Explain the Weisbord's (Six Box) model for organizational diagnosis. (10 Marks)
- 4 (a) What are parallel learning structures? (3 Marks)
- (b) What are the factors leading to resistance to change? (7 Marks)
- (c) Explain the OCTAPACE Model of climate survey (10 Marks)
- 5 (a) What is meant by partnering? (3 Marks)
- (b) Explain the Grid Organizational Development (7 Marks)
- (c) Explain briefly the 7 phases of OD programs? (10 Marks)
- 6 (a) What is meant by Systems 1 4T? (3 Marks)
- (b) What are organization mirror interventions? (7 Marks)
- (c) Clarify the meaning of action research with the help of a model. (10 Marks)
- 7 (a) What is third party peace making interventions? (3 Marks)
- (b) Explain the gestalt approach to team building. (7 Marks)
- (c) Explain the process of managing organizational change with the aid of a model. (10 Marks)
- 8 Case Study (compulsory) (20 Marks)